



MINISTRY OF STATE FOR PRESIDENTIAL AFFAIRS
THE EXECUTIVE MANSION
MONROVIA, LIBERIA

Office of the Minister
& Chief of Staff to the President

SAS/M-1/MOS/0338/2026/RL

March 10, 2026

Hon. Andrew Peters
Executive Director
National Identification Registry (NIR)
Monrovia, Liberia

Dear Mr. Executive Director,

Following the National ID Steering Committee meeting chaired by the President on January 12, 2026, I am writing to provide administrative guidance regarding the transformation of Liberia's National Foundational Identity System.

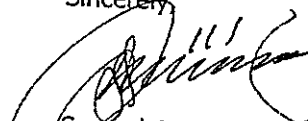
As agreed during the January 12th deliberations, you are hereby directed to proceed with single-source negotiations with Österreichische Staatsdruckerei (OeSD) International. This directive is issued to formalize the transition from a standard public-private partnership (PPP) model to a Concession Agreement, as proposed by the Vice President and adopted by the Steering Committee.

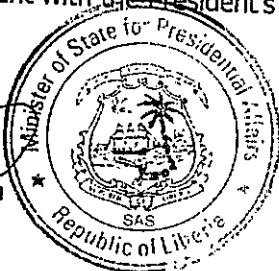
The negotiations should be guided by the following resolutions:

- **Concession Model:** OeSD is expected to front the investment costs for nationwide enrollment, removing the immediate financial burden from Government.
- **Universal Access:** The agreement must include provisions for the Government of Liberia to underwrite the cost of ID cards for economically underprivileged sectors of the population as a civic responsibility.
- **Revised Proposals:** The NIR should utilize the revised financial proposal submitted on January 27, 2026, and the technical parameters submitted on January 29, 2026, as the basis for these discussions.
- **Sustainability:** The final agreement must include clear measures for building the internal capacity of the National Identification Registry to ensure long-term sustainability.

The Board of Directors is requested to provide the necessary oversight to ensure this process is concluded in alignment with the President's vision and the April 2026 target for finalization.

Sincerely,

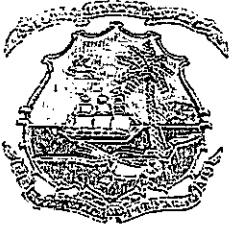

Samuel A. Stevquoah
MINISTER



Cc:

His Excellency, Joseph Nyuma Boakai, President of the Republic of Liberia
Hon. Francis S. Nyumanlin, Chairman, Board of Director, NIR
Hon. Jeff B. Bilbo, Chairman, National Investment Commission (NIC)

SAS/jdr



THE PRESIDENT

REPUBLIC OF LIBERIA

Memo

JNB/MOS/RL/2907/2025

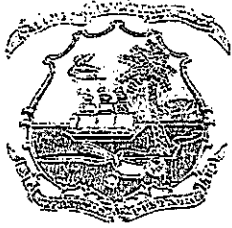
To: Hon. Samuel K. Woods National Security Advisor
From: H.E. Joseph Nyuma Boakai, Sr.
President
Republic of Liberia
Date: July 5, 2025
Subj.: **Implementation of Biometric ID Card System in Liberia**

Biometric technology with instant off-line verification for financial, commercial and government delivery offers a secure, efficient and convenient way to manage identity, national entitlements and privileges across various economic sectors. This is particularly important in today's digital, online and physical interactions.

Liberia procuring this technology will profoundly and positively impact economic growth, efficiency in government services, national security and voter's registration. It is therefore a core component of my good-governance and transparency agenda. This is a Cross-functional, multisector government delivery Project with wide geographic scope. It is therefore critical to appoint Project Steering Committee that is equally diverse and is charged with overseeing the development of this first-rate transformational technology and solution for Liberia and effect and complete rollout of the solution on or before April 13th 2026.

The committee is composed of:

1. Hon Samuel K. Woods Chairman
2. Ministry of Internal Affairs Member
3. Ministry of Foreign Affairs
4. Ministry of Post and Telecommunications
5. Liberia Telecommunications Authority
6. National Identification Registry
7. Central Bank of Liberia
8. National Elections Commission
9. Senior Economic Advisor
10. President Delivery Unit (MoS)



REPUBLIC OF LIBERIA

THE PRESIDENT

To: Hon. Samuel K. Woods National Security Advisor

From: H.E. Joseph Nyuma Boakai, Sr.
President
Republic of Liberia

A handwritten signature in black ink, appearing to be 'J. Nyuma Boakai', written over a horizontal line.

The Committee is to finalize the selection of a contractor and develop a detailed roll-out plan that covers the length and breadth of the country.

Finally, it is important to acknowledge that previous procurement actions led to the selection and verification of OSD International of Austria and the subsequent signing of a contract between the Government of Liberia, represented by NIR and LTA, and OSD. Recognizing the legal implications and the urgency of a timely resolution, it is hereby mandated that the previous procurement process be upheld.

Republic of Liberia
MINISTRY OF FINANCE AND DEVELOPMENT PLANNING
P.O. Box 10-9016
1000 Monrovia, 10 Liberia

CERTIFICATE FOR CONCESSION: NATIONAL IDENTIFICATION REGISTRY (NIR)

In keeping with Article 88 of the PPC ACT of 2010, the Ministry of Finance and Development Planning of the Republic of Liberia hereby issues this "Certificate for Concession" to the National Identification Registry (NIR) to Maintain an Efficient Functioning and Modern Identity Management System for the Government of Liberia through a Public Private Partnership Agreement (PPP).

Given under our hands this 9th day of April

In the year 2025

Signed: J. Bourque 04-09-25


Assistant Minister
- Development Planning


Approved: Renech G. Brewster

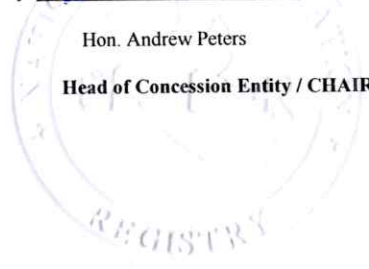
Deputy Minister
Budget and Development Planning

This Certificate does not grant a Concession nor is it a substitute for a Concession agreement to a third party. All applicable laws of the Republic of Liberia for granting of Concession applies notwithstanding.

Meaning	Acronyms
Head of Concession Entity	HCE
Concession Entity	CE
Ministry of Finance & Development Planning	MFDP
Inter-Ministerial Concession Committee	IMCC/Cabinet
Entity Concession Committee	ECC
Concession Procurement Plan	CPP
Sole Source Selection	SSS
Due Diligence Team	DDT
Negotiation Team	NT
Concession Contract Agreement	CCA
Public Procurement & Concession Commission	PPCC
Ministry of Justice	MoJ
Ministry of States	MoS
Ministry of Foreign Affairs	MoFA

Prepared By:  P.P. Amos M. Barclay Date: 05/21/26
 Momolu V. Sirleaf
 Procurement Director

Approved By:  Date: 05/21/2026
 Hon. Andrew Peters
 Head of Concession Entity / CHAIRMAN




 05/21/26